

# The Present and Future of Pharmaceutical Quality

**Michael Kopcha, Ph.D., R.Ph.**

Director

Office of Pharmaceutical Quality  
Center for Drug Evaluation and Research  
U.S. Food and Drug Administration

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# Pharmaceutical Quality



**A quality product of any kind consistently meets the expectations of the user.**



# Pharmaceutical Quality

**A quality product of any kind consistently meets the expectations of the user.**



**Drugs are no different.**



**Patients expect safe and effective medicine with every dose they take.**

A close-up photograph of a person's hands. The left hand holds an orange plastic pill bottle, tilted to pour three white, oval-shaped pills into the palm of the right hand. The background is blurred, focusing attention on the action of dispensing the medication.

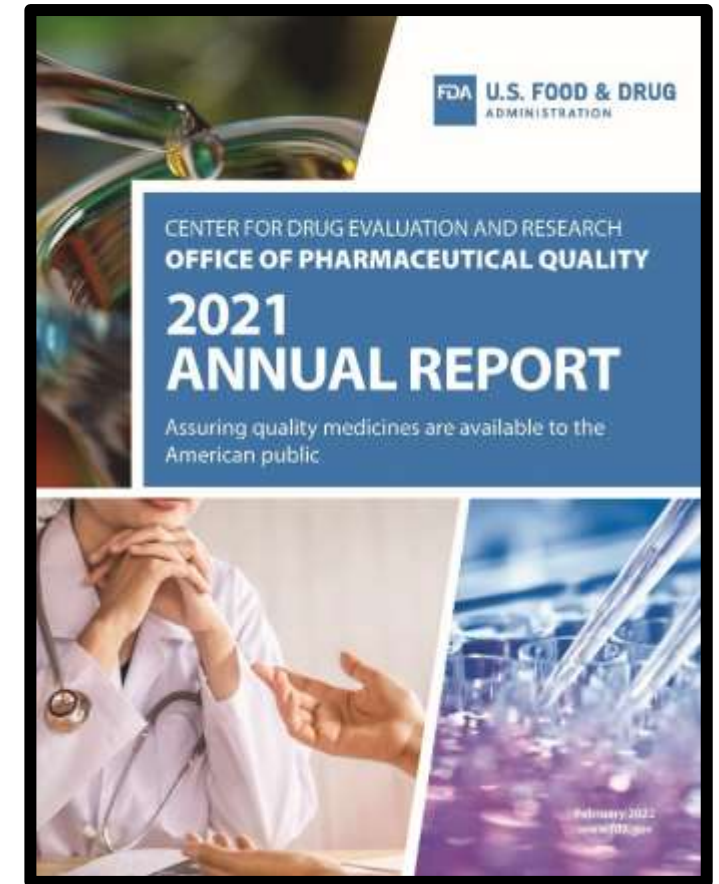
**Pharmaceutical quality is**  
assuring *every* dose is safe and  
effective, free of contamination  
and defects.




It is what gives patients confidence  
in their *next* dose of medicine.

# The Present and Future of Pharmaceutical Quality

- **Facility Assessment**
- **Quality Management Maturity**
- **Advanced Manufacturing**





# Facility Assessment

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# CDER Facility Assessments

- Maintaining **same quality standards** using risk-based assessment
- Using **alternative tools to inspections**
- **Conducting necessary inspections** consistent with FDA's Resiliency Roadmap



# Innovation Was Necessary



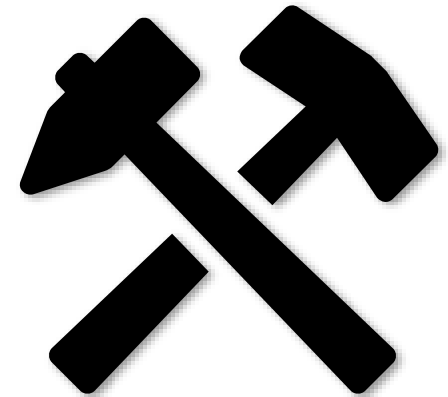
- **Alternative tools to inspections**
  - Information in lieu of inspection - FD&C 704(a)(4)
  - Mutual Recognition Agreement (EU and UK)
  - Info from regulators via confidentiality agreements
  - Remote Interactive Evaluations (RIEs)



# Impact of Alternative Tools

## Using Alternative Tools

- Supported the approval of **over 750** ANDAs & **over 8,000** application supplements
- Reduced pre-approval inspections by **over 50%** & enabled **over 250** quality assessments



Conducted **over 40** pre-approval inspections & **over 20** mission-critical inspections

# State of Inspections

- On Feb. 7, FDA resumed **US domestic surveillance inspections** given the decline in COVID-19 cases
- FDA continues **foreign and domestic mission-critical inspections**
  - Still leveraging alternative tools
- Planning for additional **foreign surveillance inspections** is ongoing



*“FDA remains committed to the health and safety of its investigators and will continue providing the protection needed to safely inspect facilities”*

# Quality Management Maturity

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# Quality Management Maturity

Quality Metrics

Leadership Commitment to Quality

Business Continuity

Quality Culture

Communication and Collaboration

Sustainable Compliance

Customer Experience

Enhanced Pharmaceutical Quality System (PQS)

Advanced Analytics

Employee Ownership and Engagement

Continual Improvement

Risk Management

Manufacturing Strategy and Operations

Productivity Optimization (5S)

# An Array of Quality



## Pharmaceutical Quality

*Gives patients confidence in their **next** dose of medicine*

<i>Gives manufacturers confidence every batch will be <b>acceptable to release</b></i>	<div><b>QUALITY MANAGEMENT</b> CDER Confidence: <b>Low</b></div>	Performance and patient focus identifies areas of improvement and implements changes
<i>Gives manufacturers confidence in every batch they <b>release</b></i>	<div><b>PROCESS QUALITY</b> CDER Confidence: <b>High</b></div>	Manufacturing risks are controlled to provide a quality drug product
<i>Gives patients confidence in every dose they <b>take</b></i>	<div><b>PRODUCT QUALITY</b> CDER Confidence: <b>High</b></div>	Every dose is safe and effective and free of contamination and defects

# The Promise of QMM

**BUILDING RESILIENT  
SUPPLY CHAINS,  
REVITALIZING AMERICAN  
MANUFACTURING, AND  
FOSTERING BROAD-BASED  
GROWTH**

100-Day Reviews under  
Executive Order 14017

June 2021

*A Report by*  
The White House

*Including Reviews by*  
Department of Commerce  
Department of Energy  
Department of Defense  
Department of Health and Human Services



FDA should **lead the development of a framework to measure and provide transparency regarding a facility's quality management maturity** with engagement from industry, academia, and other stakeholders.

– 100-Day Report by  
The White House



**QMMM  $\neq$  QM**

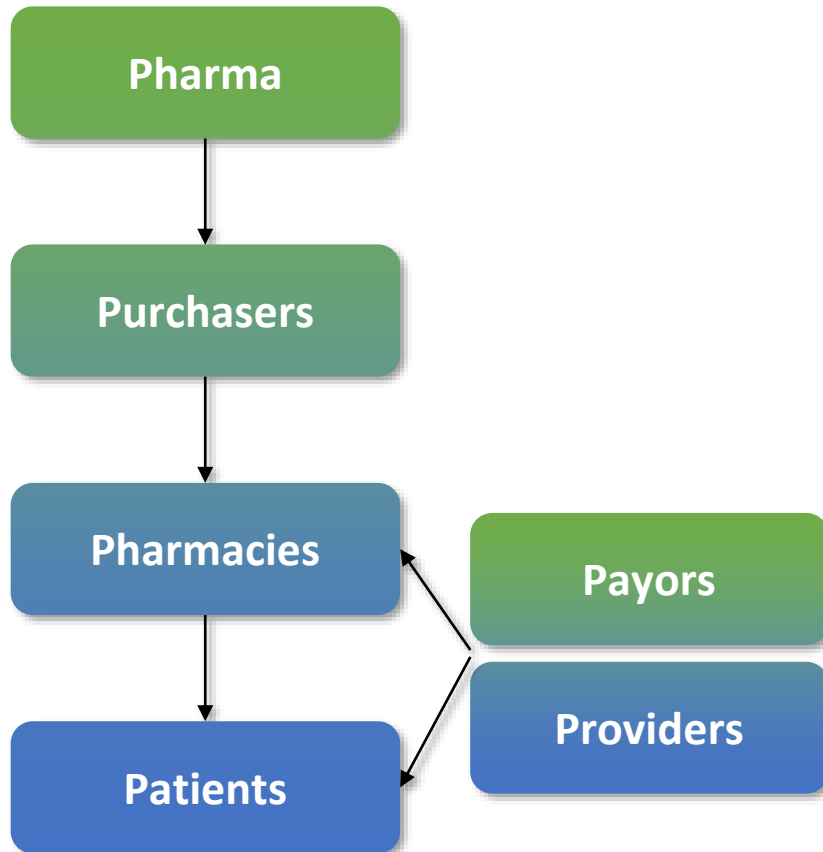
**QMMM = f(QM, x, y, z...)**

# Road to Achieving QMM

- **QMM white paper** released April 5
  - Importance of QMM
  - Key challenges and elements for successful QMM implementation
- **QMM stakeholder workshops** to be held May 24-25
- **QMM Advisory Committee** meeting to follow at a later date



# “6 Ps” Impacted by QMM Ratings



Stakeholder	Benefits
Pharmaceutical Manufacturers	<ul style="list-style-type: none"><li>✓ Positive and proactive performance acknowledged</li><li>✓ “Good actors” rewarded</li></ul>
Purchasers <sup>3</sup>	<ul style="list-style-type: none"><li>✓ Improved supply chain transparency for decision-making</li><li>✓ Quality ratings backed by FDA insight and non-public data</li></ul>
Pharmacies	<ul style="list-style-type: none"><li>✓ Improved supply chain transparency</li><li>✓ Less risk of failing to meet demand and medication error</li></ul>
Payors	<ul style="list-style-type: none"><li>✓ Improved supply chain transparency for decision-making</li><li>✓ Less need to respond to drug shortage</li></ul>
Providers	<ul style="list-style-type: none"><li>✓ Less risk of drug shortage impacting their patients</li><li>✓ More confidence in the supply of drugs they prescribe</li></ul>
Patients	<ul style="list-style-type: none"><li>✓ Less risk of drug shortage impacting their care</li><li>✓ More confidence in drug availability</li></ul>

# Advanced Manufacturing

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# What is Advanced Manufacturing?



- Novel **manufacturing methods** to improve process robustness and efficiency
- Novel **dosage forms** or delivery systems to improve drug delivery and targeting
- Novel **analytical tools** to improve product characterization, quality testing, process monitoring and/or control

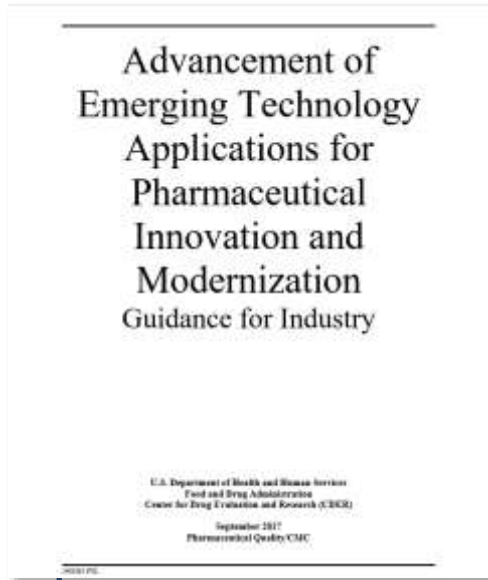


# Advanced Manufacturing Benefits

**Advanced manufacturing** can improve manufacturing and ensure quality medicine is available.

-  **Produce better quality medicine.** Facilitates six-sigma operation, no more than 3.4 defects per 1M opportunities.
-  **Re-shore drug manufacturing facilities.** Helps domestic drug manufacturers compete in a global market.
-  **Develop drugs rapidly.** Speeds the development of novel or patient-focused therapeutics.
-  **Prevent drug shortages.** Reduces today's quality-related manufacturing issues causing 62% of drug shortages.
-  **Improve emergency preparedness.** Provides more agility and flexibility to help pivot in a public health emergency.

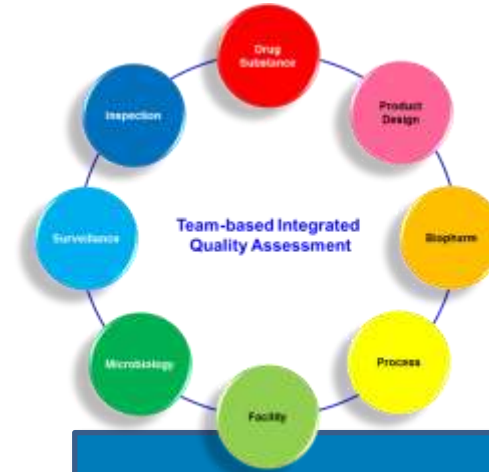
# Emerging Technology Program



Industry Develops Emerging Technology



ETP Evaluates Technology



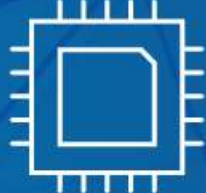
Technology Moves to Standard Quality Assessment Processes

**Acceptance to ETP**

**Graduation**



**U.S. FOOD & DRUG**  
ADMINISTRATION



# Framework for Regulatory Advanced Manufacturing Evaluation (**FRAME**)

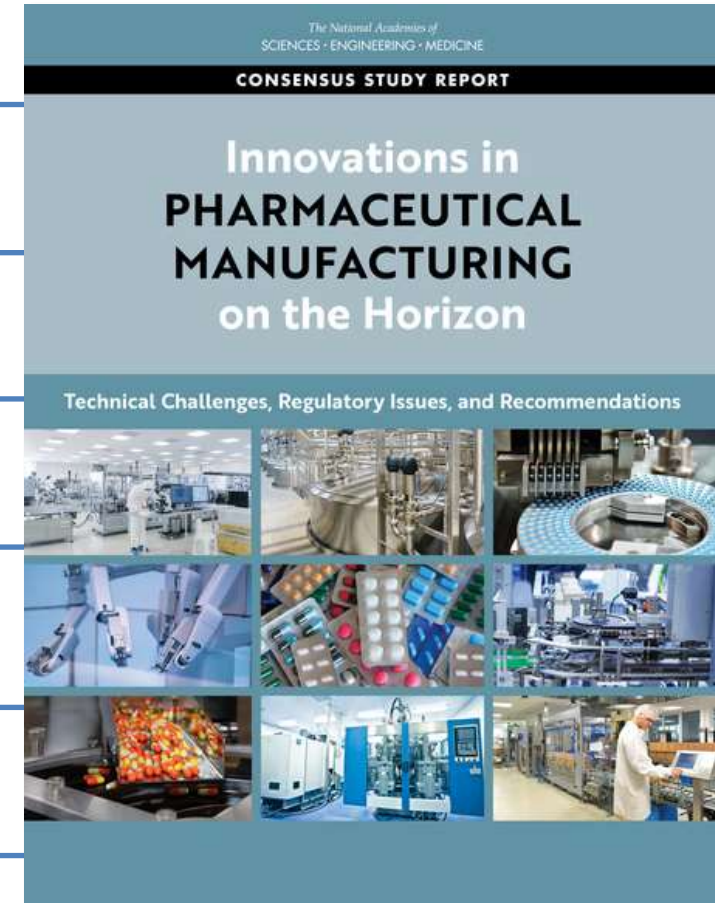
# FRAME: Framework for Regulatory Advanced Manufacturing Evaluation



Establish a **regulatory framework that provides clarity and reduces uncertainty** for products manufactured with advanced technologies

The framework will need to address both **current and future manufacturing innovation.**

Scope: CDER's **submission pipeline in the next 5-10 years\***.



*\*In NASEM's [Innovations in Pharmaceutical Manufacturing on the Horizon: Technical Challenges, Regulatory Issues, and Recommendations](#)*



# In Closing



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A close-up photograph of a person's hands. One hand is holding an orange plastic pill bottle, tilted to pour white, oval-shaped pills into the palm of the other hand. The bottle has a white label with a yellow rectangular area and some text, including the word 'bedinac'. The background is blurred, focusing attention on the action of dispensing the medication.

**Patients deserve confidence in  
their next dose of medicine.**

**We remain committed to giving  
it to them.**

